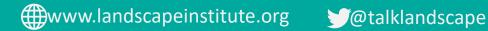
LI 2020-21 Mid Year Finance Update

Amina Waters LI COO Dan Cook LI CEO







| | Income & Expenditure Summary, 6 months to September 30 2020 | | | |
|--------------------------|---|--|-----------------------------------|-----------------------------------|
| | April to September Year to Date | Full Year 2020-21 | | |
| INCOME | Actual | Original budget (based on mid- scenario) | Full Year Q1 Reforecast 2020/1 | Full Year Q2 Reforecast 2020/1 |
| Membership Subscriptions | 1,071,478 | 1,341,169 | 1,341,169 | 1,341,169 |
| Registered Practice Fees | 133,293 | 179,888 | 179,888 | 179,888 |
| Pathway & Accreditation | 41,732 | 148,400 | 122,393 | 132,534 |
| Grant & External Funding | 9,163 | 39,088 | 18,324 | 18,326 |
| Commercial Income | 216,806 | 367,600 | 426,689 | 446,875 |
| Other income | 9,284 | 23,730 | 26,400 | 23.946 |
| TOTALINCOME | 1,481,755 | 2,099,895 | 2,114,863 | 2,141,737 |

EXPENDITURE

| SURPLUS/(DEFICIT) | 554,675 | (31,157) | (23,333) | 17,723 |
|--|---------|-----------|-----------|-----------|
| | | | | |
| TOTAL EXPENDITURE | 927,080 | 2,131,052 | 2,140,862 | 2,124,014 |
| Other expenses | 77,480 | 163,846 | 163,846 | 163,046 |
| Governance costs | - | 4,000 | 4,000 | 4,000 |
| Research & Consultants | 63,165 | 129,100 | 134,100 | 185,665 |
| Funding for member groups | 7,507 | 20,000 | 20,000 | 16,000 |
| Membership supprt & Communication | 80,165 | 199,200 | 207,050 | 182,186 |
| Costs of commercial events & projects | 8,955 | 122,500 | 110,660 | 71,914 |
| Premises & Office Costs | 98,803 | 233,898 | 232,698 | 226,851 |
| Committee, Volunteer & Leadership Expenses | 9,229 | 21,650 | 21,650 | 21,650 |
| Staff Travel & Other Staff Related Costs | 18,801 | 59,000 | 69,000 | 54,128 |
| Salaries, Training & Development | 562,976 | 1,177,858 | 1,177,858 | 1,198,575 |



Landscape Institute

0.612.587

2,551,327

| | Pre-Start | | | | | | | |
|---------------------------------------|-----------|--------------|---------------|---------------|--------------|---------------|-------------|--------------|
| | Income | October 2020 | November 2020 | December 2020 | January 2021 | February 2021 | March 2021 | TOTAL |
| INCOME | | | | | | | | |
| CASH/CHEQUES RECEIVED | | | | | | | | |
| Membership Subscriptions | 0 | 61,331 | 38,471 | 58,476 | 26,471 | 26,471 | 58,471 | 269691 |
| Registered Practice Fees | 0 | 0 | 4095 | 10,000 | 12,500 | 10,000 | 10,000 | 46595 |
| Accreditation Fees | 0 | 0 | 1900 | 0 | 0 | 9,975 | 11875 | 23750 |
| Grant Funding | 0 | 0 | 7500 | 0 | 1662 | 0 | 0 | 9162 |
| Pathway Registrations | 0 | 11319 | 2744 | 1862 | 4214 | 3822 | 1960 | 25921 |
| Pathway Retention Fees | 0 | 12342 | 1688 | 1477 | 3376 | 3798 | 2321 | 25002 |
| Pathway Exam Fees | 0 | 10512 | 373 | 373 | 1865 | 8952 | 746 | 22821 |
| Other Membership Application Fees | 0 | 0 | 500 | 0 | 250 | 0 | 250 | 1000 |
| Sponsorship of events | 0 | 15743 | 26464 | 3500 | 3500 | 3000 | 10500 | 62707 |
| Commercial Event Fees | 0 | 4158 | 1577 | 0 | 7875 | 0 | 5250 | 18860 |
| Awards Entry Registrations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Awards tables | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Competition Income | 0 | 0 | 14500 | 12500 | 0 | 0 | 46500 | 73500 |
| Advertising (recruitment and Journal) | 0 | 5437 | 8000 | 6000 | 9000 | 9000 | 10800 | 48237 |
| Advertising (Journal)) | | 0 | 0 | 0 | 8808 | 0 | 12050 | 20858 |
| Publications | 0 | 907 | 1000 | 700 | 700 | 700 | 700 | 4707 |
| Branch Activities | 0 | 400 | | 400 | | 400 | | 1200 |
| Investment income | 0 | 0 | 14379 | | | 0 | 15790 | 30169 |
| Other | 0 | 0 | 3625 | 0 | 0 | 4150 | 0 | 7775 |
| TOTAL £ | 0 | 122149 | 126816 | 95288 | 80221 | 80268 | 187213 | 691955 |
| | Pre-Start | | | | | | | |
| EXPENDITURE | Expenses | | | | | | | |
| Salary | 0 | | | 111,766 | 108,797 | 108,797 | 108,797 | 635599 |
| Staff travel | 0 | | | _ | | 0 | 0 | _ |
| Purchases | 0 | 71,305 | 100,681 | 80,113 | 54,834 | 62,491 | 76,886 | 446310 |
| Rent | 0 | | 10291 | 10291 | 10291 | 10291 | 18095 | 69550 |
| Standing Orders | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Credit Cards (Corporate Card) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Bank & Credit Card Charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL£ | 0 | 183409 | 206601 | 202170 | 173922 | 181579 | 203778 | 1151459 |
| Income less expenditure | | - 61,260.00 | - 79,785.00 | - 106,882.00 | - 93,701.00 | - 101,311.00 | - 16,565.00 | - 400,504.00 |
| Opening balance - bank | 2,612,587 | 2,612,587 | 2,551,327 | 2,471,542 | 2,364,660 | 2,270,959 | 2,169,648 | |
| | | 1 | | | I | | | i |

2,471,542

2,364,660

2,270,959

2,169,648

2,153,083



Closing balance - bank

Latest outlook

| Members | Member renewals looking stable –Slightly higher concession rates and lower new member enquiries than 2019/2020, but overall expected to hit budget numbers. Member retention stable Registered Practice scheme: being refreshed from December 2020 Online P2C exams planning – committed more resource to this. Plans being finalised to expand online exams through Dec/Jan/March to get through backlog. Campus: free member offer ended 30 September. Campus still free to Students & Affiliates; new members (or any that request) will be given a voucher for free access New Firestarter training offer launched in October: new member benefit |
|--------------------------------|---|
| Sponsors & Commercial Products | Sponsorship revenues still looking promising - on track to meet increased forecast. Webinar programme continues to expand reach beyond our member audiences – full programme through 2020 New competitions – 'Transforming Urban Landscapes' international design competition launched Oct; 2 more in pipeline in Q4 |
| LI Staff team | Heavy workload on staff team in Q2 – We are adding staff capacity in Q3/4 (while staying within 2020/21 salary envelope) by: extending some contracts until 31 March 2021, recruiting an interim Marketing manager until 31 March 2021, recruiting for pre-approved roles (new Scotland/NI Policy Manager started 25 Oct; new Head of Regulation started Nov; new Head of Standards starts Dec). |



Flexibility is key

- Building in flexibility, currently more than 20% staff are contract (not FTE)
- Some changes have impacted/increased workload eg P2C online, creating webinar series.
- Moving fast eg sponsorship response enabled new revenue in 2020
- Quarterly reforecasts etc / improved reporting/planning



Business Outlook



Firm dissolution/creation

Figure 5: In the week ending Friday 6 November 2020, there were 5,601 voluntary dissolution applications, an increase from the previous week but lower than the same week in the previous year (5,750)

Total weekly company voluntary dissolution applications, UK, from week ending Friday 4 January 2019 to week ending Friday 6 November 2020



Figure 4: In the week ending Friday 6 November 2020, there were 16,303 company incorporations, an increase from last week and higher than the same week in the previous year (12,733)

Total weekly company incorporations, UK, from week ending Friday 4
January 2019 to week ending Friday 6 November 2020





Firm Turnover and GDP

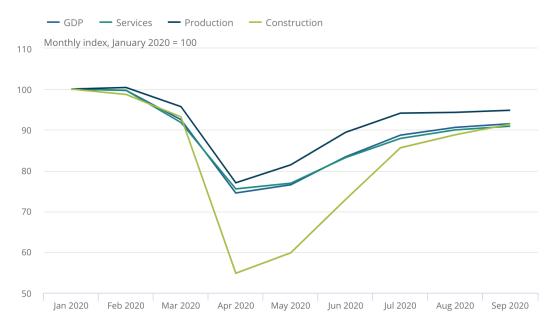
Table 1: Nearly half (49%) of currently trading businesses reported that their turnover had decreased below what is normally expected for this time of year Percentage of businesses currently trading, 19 October to 1 November, UK

| | % |
|--|----|
| Turnover has increased by more than 50% | <1 |
| Turnover has increased between 20% and 50% | 2 |
| Turnover has increased by up to 20% | 7 |
| Turnover has been unaffected | 33 |
| Turnover has decreased by up to 20% | 22 |
| Turnover has decreased between 20% and 50% | 16 |
| Turnover has decreased by more than 50% | 11 |
| Not sure | 9 |
| | |

Source: Business Impact of Coronavirus (COVID-19) Survey (BICS)

Figure 3: Since June 2020, there has been a loss in momentum across all main sectors in the third quarter (July to Sept)

UK, monthly index, January 2020 until September 2020



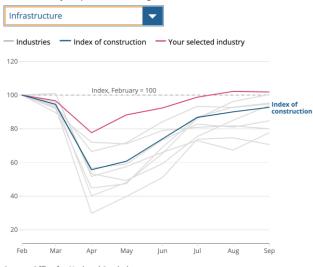


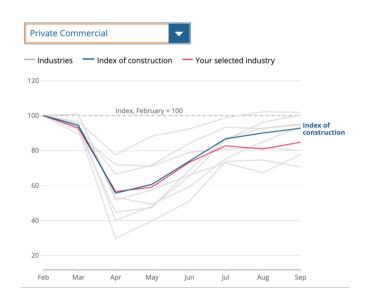
Construction sub-sectors

Figure 8: Construction grew by 2.9% in September 2020 but the level of output remains 7.3% lower than February 2020, before the full impact of the pandemic

UK, monthly index, February 2020 to September 2020, February 2020 = 100

Select an industry compare with the average







Employment impacts

Figure 5: The unemployment rate has increased for all UK regions compared with same period last year

Unemployment rate estimates for people aged 16 years and over who are economically active, by UK region, seasonally adjusted, between July to September 2019 and July to September 2020

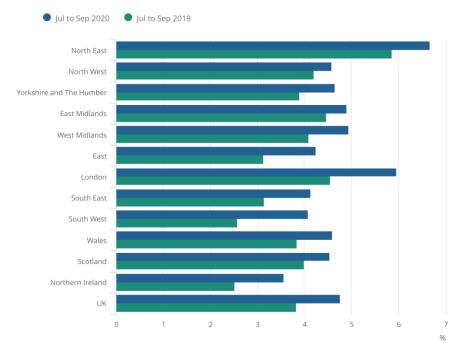
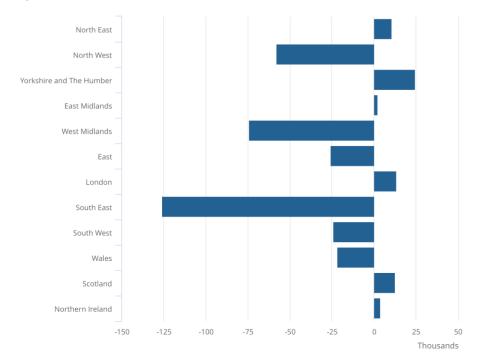


Figure 2: The South East saw the largest change in workforce jobs, compared with last year

Annual change in estimated workforce jobs, by UK region, seasonally adjusted, between June 2019 and June 2020





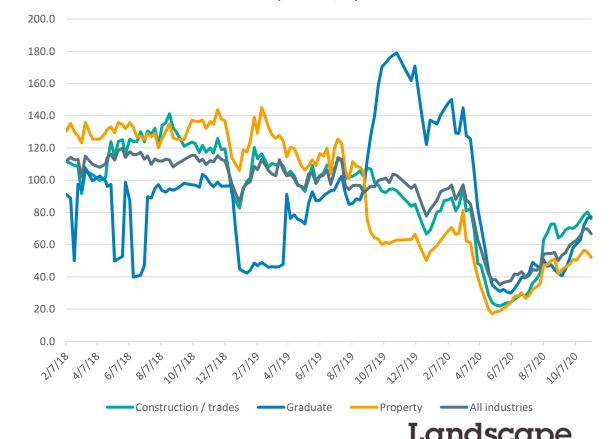
Advertised jobs

Figure 6: Between 30 October and 6 November, total online job adverts saw a slight fall of three percentage points, to 67% of their 2019 average

Total weekly job adverts on Adzuna, UK, 4 January 2019 to 6 November 2020, index 2019 average = 100



Job Advertisements by sector, by week since Feb 2018





The Landscape Institute

Ben Minter, Portfolio Manager

November 2020



Your financial position

The Landscape Institute

| Assets | |
|---|---------------------------------|
| Value of portfolio(s) with Cazenove Capital | £759k As at 12 November 2020 |
| Value of total assets (£m) | £2.1m |
| value of total assets (EIII) | Source: Accounts 2019 |
| Investments held elsewhere | CCLA |
| Anticipated receipt of additional capital? | No |

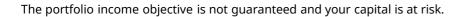
| Liabilities | |
|---|------|
| Is capital from the portfolio required to finance anticipated future expenditure over and above regular spending? | No |
| Is capital from the portfolio required to pay existing loans or liabilities | No |
| External liabilities | None |

| Charitable status | |
|--------------------|---------|
| Registered charity | 1073396 |

| Income and expenditure | |
|--|---|
| Portfolio income objective | CMAF 4% p.a. distribution |
| Source of other income | Membership, education, comms., technical and professional Source: Accounts 2018 |
| Average annual total income (last 5 years) | £2.2m |
| Average annual expenditure (last 5 years) | £2.1m Source: Accounts 2019 |
| Is income from the portfolio required to maintain current expenditure? | No |

| Investment experience | |
|--|----------|
| How long have you had an investment portfolio? | > 1 Year |
| Do trustees have previous investment experience? | Yes |

| Large Holdings (>20%) | |
|-----------------------|-----------------|
| In-house funds | Yes – 100% CMAF |





MANAGING YOUR INVESTMENT PORTFOLIO

THE LANDSCAPE INSTITUTE

Nicholas Reid, Director, Client Investments Amy Browne, Stewardship Lead Donya Sanders, Client Relationship Support

Monday 16th November 2020





| Holdings | Market Value | Income yield % | Annual Income Estimate |
|--|--------------|----------------|---------------------------|
| COIF Charities Ethical Investment Fund | £936,201 | 3.03 | £28,429 |
| Total portfolio | £,936,201 | 3.03 | £,28,429 |

Initial investment March 2017: **₹754,726**

Income received to date: £,96,047

Next distribution (paid 30 November): £7,219

Annual income figures from long-term Funds are based on current Fund share holdings and forecast dividends declared per Fund share in calendar year 2020. Please note that this portfolio valuation is not intended for audit purposes.

Please see valuation risk warning at the end of this presentation.

Source CCLA as at 12th November 2020

Membership up to 31 March 2020

| | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/2 0 | YOYgro wth | YOY %growth |
|-------------------------------|---------|---------|---------|---------|---------|---------|---------|-------------|---------------|-------------|
| Honorary | 36 | 35 | 35 | 30 | 9 | 10 | 9 | 10 | 1 | 10% |
| Fellow | 78 | 87 | 90 | 88 | 79 | 88 | 89 | 97 | 8 | 8.98% |
| Chartered | 3292 | 3286 | 3245 | 3217 | 3256 | 3316 | 3375 | 3398 | 23 | 0.68% |
| Associate (former Licentiate) | 1111 | 1134 | 1227 | 1353 | 1225 | 1145 | 1114 | 1083 | -31 | -2.86% |
| Student | 458 | 384 | 325 | 183 | 253 | 370 | 497 | 601 | 104 | 20.92% |
| Academic Fellow | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 0 | 0% |
| Academic | 26 | 31 | 32 | 28 | 35 | 47 | 50 | 53 | 3 | 5.66% |
| Retired | 213 | 223 | 295 | 312 | 325 | 330 | 332 | 331 | -1 | -0.3% |
| Supporter | 37 | 30 | | | | | | | | |
| Affiliate | 42 | 48 | 103 | 188 | 147 | 158 | 159 | 170 | 11 | 6.92% |
| Total | 5294 | 5259 | 5353 | 5400 | 5330 | 5466 | 5627 | 5745 | 119 | 2.09% |

